



OFFICE OF THE GOVERNOR

Governor Lourdes Leon Guerrero
Lieutenant Governor Joshua Tenorio

TABLE OF CONTENTS

- 1 *Our Commitment*
- 2 *Our Progress*
- 3 *Our Finances*
- 4 *Our Vision Forward*

OFFICE OF THE GOVERNOR MISSION STATEMENT

Nuebu Na Hinanao | A New Journey

We, the leaders of the Leon Guerrero-Tenorio Administration, are passionately committed to serving with excellence, restoring our people's faith and trust in their government, and improving our quality of life.

Hami ni'gume'hilulo'i Atmestrasion Leon Guerrero - Tenorio, mamafiet I kinimiten - mami para bai in fanethe gi et mas takhelo' na nina-sina, para u ma na'na'lu tatte I hinegge yan i inangokkon i gubietnamento, ni para u na'gai adilanto i kualidat i Lina'la-ta.

OUR COMMITMENT | GOVERNOR & LIEUTENANT GOVERNOR

The Leon Guerrero-Tenorio Administration is working hard to serve you, the People of Guam. Through responsible investments, balanced decision-making, and the dedication of thousands of government workers, we're raising the quality of life for all who call Guam home. In this promising era of recovery, you can expect this work to continue. Together, we'll keep our island moving forward to create a more prosperous future for all.

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FISCAL YEAR 2023
PUBLISHED DECEMBER 2025

OUR PROGRESS

1
2
3
4

TYPHOON MAWAR RESPONSE & RECOVERY WINS

Water & Power Restoration

- Restored full water distribution to all 19 villages.
- Brought power back to 83.2% of customers, supported by FEMA's Antonov aircraft delivering 5 bucket trucks.
- Mobilized 35 off-island linemen from CNMI, Washington, and Pohnpei to accelerate restoration.

FEMA Assistance & Housing Support

- Registered nearly 32,000 residents for FEMA assistance, resulting in \$32 million in direct support.
- Completed over 16,000 FEMA inspections and assisted 8,000+ residents at Disaster Recovery Centers.
- Repaired 73 temporary roofs through RISEUP.
- Activated 228 Guam National Guard personnel on State Active Duty for critical missions.
- Sheltered 352 residents through American Red Cross Tier III facilities.

Humanitarian Relief & Community Aid

- Coordinated an unprecedented American Red Cross response:
 - 300 volunteers
 - 220,348 meals and snacks served
 - 5,312 clean-up kits
 - 24,276 emergency kits
 - 7,982 households helped
- Distributed over 500,000 pounds of food commodities through the Governor's Office and partners.
- Delivered record-breaking GSWA cleanup: over 5,000 customers served vs. the usual 827 and 2.7 tons of debris collected.
- Supported Salvation Army outreach: 186 volunteers, 2,579 hours
- 4,644 meals, 1,149 snacks, \$79,790 in financial assistance.

Tourism Continuity & Economic Stability

- Safely accommodated 5,000 visitors during and after the typhoon through GVB, GHRA, and hotel partners.
- Processed 500+ Tourism Assistance Program applications, committing \$1.5 million to support small tourism businesses.
- Welcomed 43,449 visitors in May, a 117.2% increase, showing rapid rebound post Mawar.

Village Level Recovery

- Allocated \$100,000 in recovery funding to every mayor for immediate community needs.
- Refurbished 15 village basketball courts, repaired roads, addressed drainage issues in Barrigada and Agat, and reopened the Dededo Pool (free through April 30).



ALL OTHER WINS

Fiscal Strength & Financial Leadership

- Delivered five consecutive General Fund surpluses despite a global pandemic, inflation, and a major typhoon.
- Achieved investment grade credit rating for the first time in 22 years.
- Rebuilt the Rainy Day Fund with real cash.
- Returned tax refunds in an average of three weeks.
- Upheld transparent financial reporting and strengthened government-wide accountability.

Economic Growth & Jobs

- Lowered unemployment to 4.1% and grew private sector wages by 11%.
- Created nearly 2,000 new private sector jobs in one year.
- Invested approximately \$200 million in federal aid to individuals, small businesses, and the wider community.
- Supported more than 70 small businesses through GUMA and fueled entrepreneurship.

Childcare & Family Support

- Invested over \$70 million in childcare quality, expansion, and access.
- Strengthened Prugraman Pinilan and expanded relative care, supporting working families.
- Issued \$600,000 in village childcare grants.

Workforce Development & Education

- Doubled participation in the Guam Registered Apprenticeship Program.
- Launched paid internships for high school juniors and seniors through the Year-Round In-School Youth Program.
- Advanced major UOG projects: School of Engineering, Nursing Annex, and WERI.
- Achieved 90.7% high school graduation rate and six year WASC accreditation for DOE.

Public Safety & Emergency Response Strength

- Modernized Guam's 911 system.
- Trained nearly two dozen new paramedics, strengthening lifesaving care.
- Increased school patrols and expanded deployment of GPD reservists.
- Advanced recruitment of nearly 100 law enforcement officers with improved pay and benefits.
- Strengthened border security by pursuing automated customs data systems to enhance revenue capture and drug interdiction.

Healthcare Progress

- Fully transitioned GovGuam to self-insured health coverage for medical, dental, and pharmacy services.

Infrastructure & Technology Modernization

- Delivered a new Financial Management Information System after 30 years of promises.
- Secured emergency procurement for additional generation capacity, anticipating summer demand.
- Partnered with Google to deliver new subsea cables, strengthening Guam's role as a key regional data node.
- Advanced multimillion-dollar federal partnerships in additive manufacturing and ship/submarine part production.



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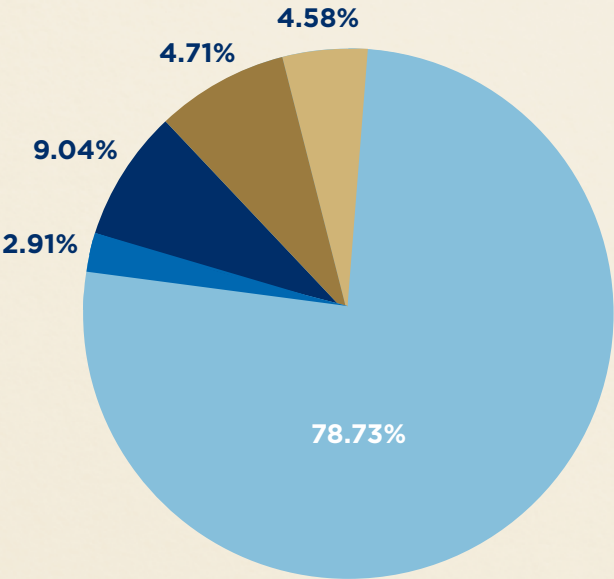
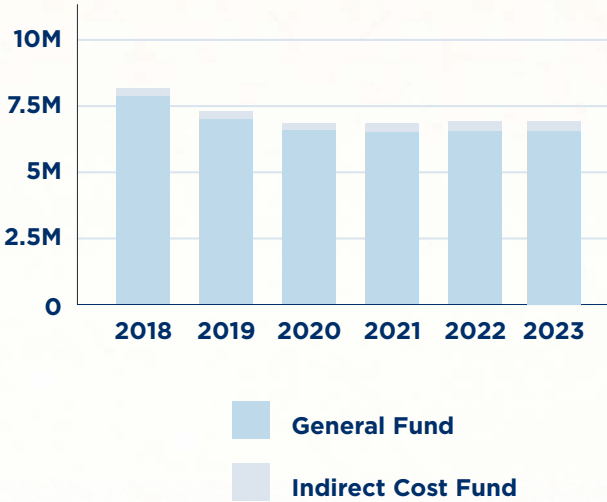
OUR FINANCES

FISCAL YEAR FUNDING SOURCE COMPARISON

FISCAL YEAR	GENERAL FUND	INDIRECT COST FUND	TOTAL FUNDING SOURCE
FY 2018	\$7,823,067	\$302,164	\$8,125,231
FY 2019	\$7,012,731	\$299,972	\$7,312,703
FY 2020	\$6,608,185	\$243,660	\$6,851,845
FY 2021	\$ 5,851,424	\$293,825	\$6,145,249
FY 2022	\$ 5,851,424	\$293,825	\$ 6,145,249
FY 2023	\$ 5,851424	\$ 293,825	\$ 6,145,249

OFFICE OF THE GOVERNOR EXPENDITURES

FISCAL YEAR	FY 2023 EXPENDITURES
Executive Direction	\$4,682,590
Guam Liaison Office	\$172,552
Government House	\$537,144
Lt. Governor's Office	\$279,885
Guam State Clearinghouse	\$272,749



FY 2023 FULL TIME EMPLOYEE COUNT

DIVISION	FTE COUNT
Executive Direction	58
Guam Liaison Office	2
Government House	5
Lt. Governor's Office	5
Guam State Clearinghouse	3
Total Full Time Employees	73



TOP GOALS & VISION AHEAD

1
2
3
4

- Resolve the Attorney General issue to restore legal stability for agencies, contracts, and federal funds.
- Build a new hospital and full medical complex at a site that supports long-term growth, expanded services, and veterans care.
- Strengthen GMH operations through expert partnerships and improved financial and staffing systems.
- Transform healthcare by expanding self-insured coverage, behavioral health services, autism supports, and crisis response capacity.
- Grow Guam's workforce by expanding apprenticeships, student internships, and completing UOG's new engineering, nursing, and research facilities.
- Modernize K through 12 education with more skill-based learning and secure a private islandwide school maintenance contract.
- Recruit more police officers, expand school safety patrols, improve pay and benefits, and grow rehabilitation options to reduce drug-related crime.
- Modernize customs and port technology to block drug trafficking and capture more revenue.
- Increase skilled labor availability and pursue federal tax credits to make housing more affordable.
- Reform procurement laws to stop delays on power, school, and infrastructure projects.
- Increase reliable power generation and strengthen islandwide infrastructure resilience.
- Invest in villages through childcare grants, court and road improvements, and community amenities.
- Expand veterans' health services through an enlarged CBOC footprint and colocated services at the future medical campus.
- Develop a land use plan, fund the land bank, and pursue policy that lowers costs, combats inflation, and expands economic growth.



PUBLISHED DECEMBER 2025

Feel free to contact us if you would like to see more information not included in our CCR.